DEPUTY UNDER SECRETARY OF DEFENSE
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WASHINGTON, DC 20301-3015

ACQUISITION AND
TECHNOLOGY

AUG 27 2009

MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (ACQUISITION, LOGISTICS AND TECHNOLOGY)
ASSISTANT SECRETARY OF THE NAVY (RESEARCH, DEVELOPMENT AND ACQUISITION)
ASSISTANT SECRETARY OF THE AIR FORCE (ACQUISITION)
DIRECTORS, DEFENSE AGENCIES

SUBJECT: Appointment of the DoD Ombudsman for Earned Value Management Issues

I designate the Director, Program Acquisition and Contingency Contracting as the Department's Ombudsman for Earned Value Management (EVM) issues. The Ombudsman will resolve differences in interpretation of EVM policy between DoD and Industry; in interpretation of policy, practice, and requirements among DoD Components; and will represent DoD in resolving differences with other Federal agencies.

Shay D. Assad
Acting